



INTERNATIONAL UNIVERSITY OF SARAJEVO  
INTERNACIONALNI UNIVERZITET U SARAJEVU

- **BOARD OF TRUSTEES** -

Number: IUS-UO-08-27/24

Date: October 5<sup>th</sup>, 2024

*In accordance with the Article 23 of the Law on Higher Education ("Official Gazette of Sarajevo Canton", no. 36/22) and the Article 20 paragraph (1) item c) of the Statute of the International University of Sarajevo, Book of Rules on the Establishment and Development of the Internal System of Quality Assurance and Quality Management at the International University of Sarajevo no. IUS-UO-08-18/19, Decision on procedures for Developing, Adopting and Implementation of IUS Strategy no. IUS-UO08-33/2011 dated June 22th 2011, the Board of Trustees of the International University of Sarajevo, at its session held on October 5<sup>th</sup>, 2024, brought the following*

**DECISION**  
**on adopting of the Action plan**  
**for Internationalization Strategy 2024-2029**

I

The Action Plan for Internationalization Strategy (2024-2029) at the International University of Sarajevo was hereby adopted.

II

The Action Plan represents an integral part of this Decision.

III

The Decision enters into force on the day of its adoption.

**P R E S I D E N T**

**Prof. Dr. Sevgi KURTULMUŞ**

**Delivered:**

1x Rectorate

1x QA Office

1x a/a

## Action Plan for Internationalization Strategy: 2024 – 2029

Action Plan for Internationalisation Strategy 2024-2029					
	ACTIVITY	RESPONSIBLE UNIT <sup>1</sup>	INDICATOR	TARGET	DUE DATE <sup>2</sup>
<b>Goal 1:</b>	<b>Strengthening International Partnerships</b>				
1.1	Identify and engage new partner institutions globally	<u>International Relations Office (IRO)</u>	Number of new bilateral agreements	At least 5 bilateral agreements per academic year.	Ongoing. December 2028
1.2	Initiate new and strengthen existing partnerships through projects and new Erasmus+ exchange programmes	<u>IRO, Office of Sponsored Projects (OSP),</u> Vice-Rector for International Cooperation and Research, Program and Program Exchange Coordinators, Double-Diploma Coordinator, Faculty Staff	Number of applications and approved projects and exchange programs	At least 10 applications for projects including international partners and at least 3 approved per academic year. At least 2 new Erasmus+ exchange programme agreements per academic year.	Ongoing. December, 2028
1.3	Strengthen or establish dual diploma with international institutions	<u>Rector, Vice Rector for General Affairs, Deans.</u> Head of Double Diploma Coordination Center.	Number of established dual diplomas.	At least 3.	Ongoing. December, 2028
<b>Goal 2:</b>	<b>Increasing International Student Recruitment</b>				
2.1	Develop and implement a global marketing and recruitment plan	<u>IRO, University Communication Office (UCO)</u>	Number of international students	Increase international student enrolment by 10% <sup>3</sup> .	Ongoing. June 2025 (Developed and adopted plan); December, 2028 (Implement, with yearly review)
2.2	Simplify application and visa processes through online platforms (i.e. develop new process card for visa application	<u>IRO, Rector, Vice Rector for International Cooperation</u>	Processing time for applications and visas.	Reduction of visa processing time and ultimately increase international student intake.	Ongoing. December, 2028

<sup>1</sup> ACTIVITY LEADERS are underlined in the table.

<sup>2</sup> DUE DATE represents the final deadline by which a recommendation has been fully completed by the institution. However, the actions toward completion of a certain recommendation should commence earlier and its progress reported to QAO and to Vice Rector for International Cooperation and Research every year on June 30. The report must be done in English and Bosnian language by the responsible Activity Leader.

<sup>3</sup> The number of students in AY 2024/2025 includes 1501 domestic and 1059 foreign students.

	at IUS), and advocacy legislative support (actively engage with the state authorities in creating new laws and regulations).	and Research, Legal affairs			
<b>Goal 3:</b>	<b>Faculty Development and Mobility</b>				
3.1	Encourage faculty and administrative staff participation in Erasmus+ and other mobility programs, if any.	<u>IRO</u> , Human Resources, Rectorate	Number of faculty and administrative staff exchanges.	At least 20 exchange participations per academic year.	Ongoing. December, 2028
3.2	Organise international workshops and conferences for faculty and administrative staff.	<u>Deans</u> , Faculty members, UCO	Number of events organised	IUS hosts at least 10 international events per academic year	Ongoing. December, 2028
<b>Goal 4:</b>	<b>Research Collaboration</b>				
4.1	Strengthen research partnerships	<u>OSP</u> , Vice Rector for International Cooperation and Research, Faculty members	Number of approved research projects, Memorandum of Understanding (MoUs),	At least 3 research projects annually. At least 5 MoUs with international institutions.	Ongoing. December, 2028
4.2	Develop a Strategy for Scientific Research and align it with the European Charter & Code for Researchers (EURAXESS)	<u>Vice Rector for International Cooperation and Research</u> , <u>Research and Development Center (RDC)</u> , <u>OSP</u> , Deans, IRO, Library, IT University Centre.	Developed strategy aligned with EURAXESS.	Strategy adopted.	June 2025
<b>Goal 5:</b>	<b>Curriculum Internationalization</b>				
5.2	Update study programme curriculum to reflect latest scientific advancements and industry trends.	<u>Vice Rector for Academic and Student Affairs</u> , <u>Programme Coordinators</u> , <u>Deans</u> .	Results of annual evaluation of Study Programmes	All study programmes annually evaluated and updated, if necessary.	Annually. (Final Report December 2028)
<b>Goal 6:</b>	<b>Campus Diversity and Inclusion</b>				
6.1	Promote a diverse and inclusive campus environment through events and initiatives.	<u>Vice Rector for General Affairs</u> , UCO, Student and Career Center (SCC)	Number of diversity-related events.	At least two events per academic year.	Ongoing. December, 2028
6.2	Provide support services for international students	<u>UCO</u> , <u>SAO</u> , <u>IRO in cooperation with SPIUS and alumni</u> .	Student satisfaction surveys.	Achieve a 85% satisfaction rate.	Ongoing. December 2028
<b>Goal 7:</b>	<b>Alumni Involvement</b>				
7.1	Develop Alumni engagement plan.	<u>UCO (SCC) in cooperation with Alumni</u> . SAO.	Develop Alumni engagement plan.	Alumni engagement plan adopted.	June 2025.

7.2	Engage international alumni in recruitment and networking.	<u>UCO (SCC), SAO.</u>	Number of events organized for alumni engagement	Organise at least two alumni events per academic year.	Ongoing. December, 2028.
7.3	Continue on the development of the Online Platform for Alumni	<u>UCO (SCC).</u>	Number of alumni on the online platform.	Operational platform with added alumni.	Ongoing. December, 2028.